



## THE UNIVERSITY OF THE WEST INDIES

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Dear Colleagues,

Greetings and blessings for this new year that finds us approaching the midpoint of our **2017-2022 Triple A Strategic Plan**. Our beloved and respected university is making steady progress along the approved trajectory.

I know that you have already been informed of the terms of reference for the **Chancellor's Commission on Governance**. I want to emphasize that this is an important scope of work which we must embrace and energize.

I participated in the work of the prior Commissions of 1994 and 2010 respectively, and wish to share with you my perspective that many of the significant challenges encountered in rolling out our current Strategic Plan were governance-related in nature.

The principal purpose of the Commission is to make recommendations to our University Council on how our governance systems and procedures may be perfected as we strive to create and sustain an even more excellent and ethical university.

I urge your active participation in the work of the Commission as we continue, as a family, to serve our region and world with greater effectiveness and distinction.

**Professor Sir Hilary Beckles**  
**Vice-Chancellor**